GROWING TOGETHER 2035

Action Plan - Strategy

February 2023



Aotearoa New Zealand is synonymous with world-leading healthy produce, which is grown with care for people and place, and is enjoyed by consumers around the world.



Double the farmgate value of horticultural production from \$6 to \$12 B by 2035, in a way that improves prosperity for our people and protects our environment.

SUSTAINABLE GROWTH PATHWAY









Stronger **Māori**participation

Great committed
people

The Aotearoa Action Plan has been developed by industry, Māori, research providers and government. It will be supported by an annual implementation and investment plan.

OUTCOME AREAS

ℒ GROW SUSTAINABLY

Improving sustainability and mitigating climate change

OPTIMISE VALUE

Domestic and export market and consumer needs are understood, data is well utilised, and the value chain is optimised for demand

MÃORI ARE STRONG IN HORTICULTURE

Māori participation in high-value horticulture triples by 2035.

KEY PRIORITIES

- Adopt optimised and environmentally positive growing practices
- Ensure water resilience (availability & storage)
- Increase crop protection, management and biosecurity tools
- Support horticulture with sound policy
- Transition to a low-emissions economy
- Optimise land-use adaptation

- Diversify market access and facilitate trade
- Build the domestic market
- Optimise production and value chain innovation
- Utilise digital tools and data sharing

Increase Māori workforce participation, training and qualifications

- Increase Māori-owned land in high-value horticulture
- Access capital for investment in Māori-owned horticulture
- Support greater Māori ownership and control across the whole value chain
- Develop and protect unique indigenous horticulture

UNDERPINNED BY SCIENCE AND KNOWLEDGE

A strong research and development programme and consideration of Mātauranga Māori enables, accelerates and supports horticulture

Catapult Tier 2 crops to a worldleading position

- Optimise use of agritech across
 New Zealand's horticulture sector
- Breed cultivars that meet future growing needs
- Secure New Zealand's future global competitive position for Tier 1 crops
- Support the rapid and effective establishment of Tier 3 crops

NURTURE PEOPLE

Horticulture attracts, retains and grows great people

- Establish a coordinated capability framework for horticulture across Aotearoa New Zealand
- Enable right person, right place
- Build a responsible and attractive industry
- Support diversity and development

